

2025 CA Provider Annual Review Training

Special Needs Plan (SNP) Model of Care Disability Awareness Cultural Competency and Patient Engagement Workplace Violence Prevention Caring Well for LGBTQIA+ Patients at Providence

CME Accreditation

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Providence

Annual Special Needs Plan (SNP) Model of Care Training Ambulatory Care Management

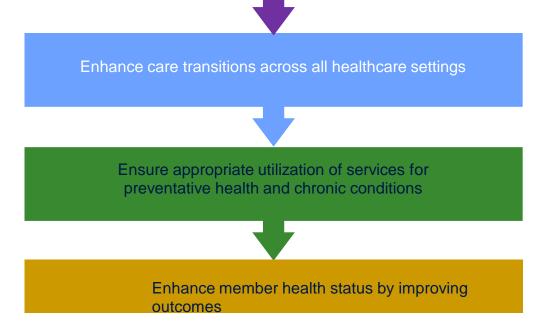


2025

Special Needs Plan: Goals

Improve access and affordability to member healthcare, mental health and social service needs

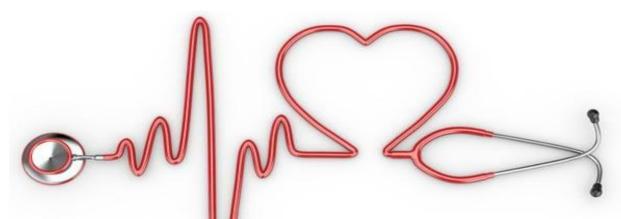
Improve coordination of care across healthcare settings and ensure appropriate delivery of services through the alignment of the HRA, ICP and ICT



Special Needs Plan: MOC

Model of Care (MOC): CMS requires SNP Plans to develop a MOC that describes their approach to caring for their target population. The SNP MOC is a working framework on how the SNP proposes to coordinate the care of the SNP enrollees.

Required Training: CMS requires all employed and contracted staff, who provide direct and indirect care coordination services to SNP members, to complete initial SNP MOC training and annually thereafter. Delegates this requirement to each medical group to provide initial and annual training for all employed and contracted staff and maintain the documentation of that training.





Types and Eligibility

Chronic Special Needs Plan (C-SNP)

- Eligibility Verification within 30 days post enrollment
 - Balance-Heart First: Chronic Heart Failure, Cardiovascular Disease or Diabetes
 - Village Health: End Stage Renal Disease (ESRD)

Fully Integrated Dual Eligible Special Needs Plan (FIDE- SNP/DSNP)

- Eligibility Verification Monthly and eligible to receive all Medicare and Medi-Cal benefits
 - Connections
 - Connections at Home: In addition, will meet Nursing Facility Level of Care (NFLOC) which qualifies them for home and community-based services.

Institutional Special Needs Plan (I-SNP)

- Eligibility Verification Annually
 - Embrace Plan

D-SNP Focus: Connections & Connections at Home

Connections:

Designed for people who have both Medicare and Medi-Cal

Including Medicare benefits, all Medi-Cal benefits, plus drug coverage and extra benefits like transportation, dental, vision coverage, acupuncture, hearing and more.

Connections at Home:

Designed for people who have both Medicare and Medi-Cal, and meet the State of California criteria for nursing facility level of care and live in their own home or nursing facility

As the only FIDE SNP in California, SCAN provides and administers all the Medicare benefits, all Medi-Cal benefits, drug coverage, including Long Term Services and Supports (LTSS) in designated counties (below).

California - LA, RV, SB, SD



Connections at Home: LTSS Qualifying Criteria

Criteria:

- · Chronic medical conditions that affect member's daily functioning
- Activity of Daily Living (ADL) deficits (requires physical assistance with at least 1 ADL)
- · Skilled need- requires intermittent or constant nursing monitoring of health conditions
- Live in the service area (LA, Riverside, San Bernardino & San Diego)
- Members are assessed every year to ensure that they continue to qualify to receive services.

Services include:

- Care coordination
- Personal Care and light homemaking
- Travel Escort for medical appointments
- · Home delivered meals
- Incontinence and hygiene supplies
- Bathroom DME
- Nutritional supplements (Rx required, not as sole source of nutrition)

For More Information:

 If you have a member who may qualify for LTSS, please contact us via Member Services: 800-559-3500, or our LTSS Call Center: 800-887-8695.

Alzheimer's Disease and Related Dementias (ADRD) Training

Dementia care training is an integral part of the Interdisciplinary Care Team (ICT) component to ensure an understanding of Alzheimer's Disease and Related Dementias (ADRD) including symptoms and progression, behaviors and communication problems caused by and/or related to ADRD, caregiver stress and management, and community resources available for those affected by ADRD.



D-SNP Requirements

Enhanced Care Management

SCAN provides ECM services to members identified as meeting the criteria for the following 4 ECM populations:

- 1. Adults Living in the Community and at Risk for Long-Term Care Institutionalization
- 2. Adult Nursing Facility Residents Transitioning to the Community
- 3. Adults without Dependent Children/Youth Living with Them Experiencing Homelessness
- 4. Adults At Risk of Avoidable Hospital or ED Utilization
 - Enhanced Care Management services include but are not limited to: outreach and engagement, enhanced coordination of care, health promotion, comprehensive transitional care, member and family supports; coordination of and referral to community and social support services, and comprehensive assessment and care management plan: through primarily in-person contact or if in-person contact is unavailable or does not meet the needs of the Member, alternative methods (i.e., telehealth) will be used in accordance with Member choice.



The 4 Elements of Model of Care

Overall Special Needs Plan Population Type -Chronic SNP (C-SNP) -Fully Integrated Dual Eligible SNP (FIDE-SNP) -Institutional SNP (I-SNP)

MOC 1: Description of SNP Population Subpopulation – most vulnerable



MOC 3: Provider Network

- Specialized Expertise
- Use of Clinical Practice Guidelines

and Care Transition Protocols

- MOC Training for Provider Network with signed attestation

- Staff/Providers deliver care to SNP members must complete annual MOC training



Population

Care Coordination

Provider Network Quality Measurement and Performance

MOC 2: Care Coordination

- -Health Risk Assessment (HRA)
- -Face to Face Encounter
- -Individual Care Plan (ICP)
- -Interdisciplinary Care Team (ICT)
- -Care Transition Protocols (CT/TOC)



MOC 4: Quality Measurement and Performance

- Quality Performance Improvement Plan
- Measurable Goals and Health Outcomes
- Measuring Patient Experience of Care
- Ongoing Performance Improvement Evaluation
- Dissemination of SNP Quality Performance
- Quality Measure Monitoring
- SNP model of care program evaluation process
- Quality Improvement Plan

Face to Face Encounters

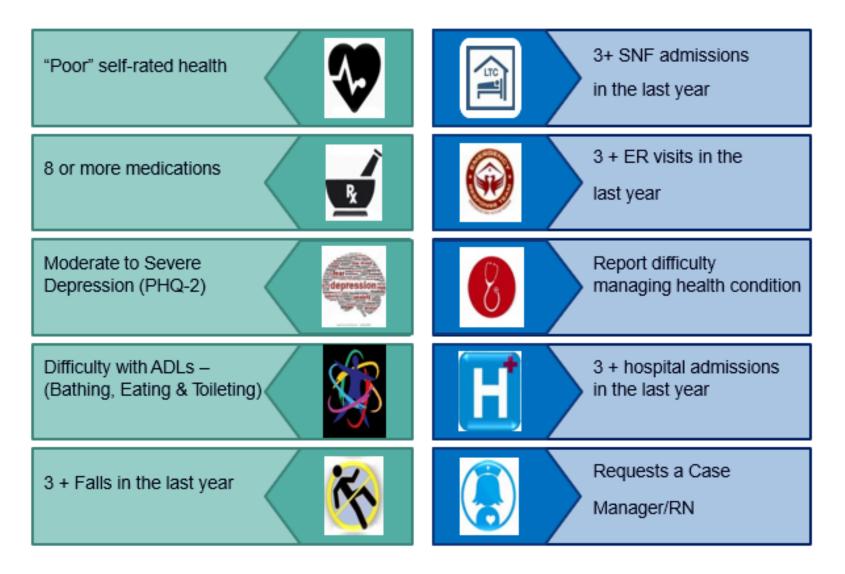
Face to Face Encounter - New Requirements

Within the first 12 months of enrollment, as feasible and with the member's consent, the organization conducts face-to-face encounters to deliver health care, care management or care coordination services.

A face-for-face encounter must be either in person or through a visual, real-time, interactive telehealth encounter. The encounter must be between the member and representative from any of the following:

- A member of the ICT
- Organization's case management and coordination staff.
- A healthcare provider contracted with the health plan.

Health Risk Assessment (HRA) Triggers



Member Benefits



Health Risk Assessment (HRA)-Health Plan performs an initial HRA

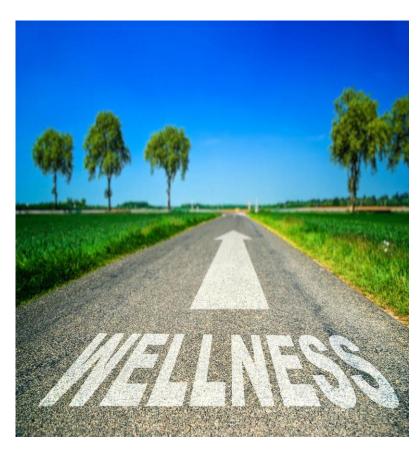


Transportation—the number of medically related trips up to unlimited may be under the health plan or Medicaid benefit and vary according to the specific SNP and region



In addition, SNP plans may have benefits for **Dental**, **Vision**, **Podiatry**, **Gym Membership**, **Hearing Aides or lower costs for items such as Diabetic Monitoring supplies**, **Cardiac Rehabilitation**. **CSNP Focus – Balance includes \$0 insulin benefit**, **including coverage through the gap**. These benefits vary by region and type of SNP.

Individualized Care Plan (ICP)



- Review Health Risk Assessment/SCAN's Individual Care Plan for triggered patients
- **Complete Clinical Review**
- Outreach to member: Outreach to member, documenting attempts and outcome within 30 days of receipt of trigger report
- Review all triggers with the member on your outreach and assess for any other concerns, determine acuity level and need for case management.
- Review all findings in your Interdisciplinary Rounds
 - Developed based on the patient's assessment and identified problems \triangleright
 - Includes patient's self-management plans and goals \triangleright
 - Includes barriers and progress towards goals >
- Shared with patient/caregiver, PCP, and any settings where the patient has a transition of care: Hospital, Skilled Nursing Facility
- Updated with changes to health such as new diagnosis, hospitalization, or at least annually and communicated to ICT and patient
- Must be completed within 30 days of notification by Health Plan trigger and/ or change of health status per CMS/Health Plan requirement 12

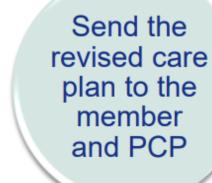
When to Update the Care Plan

Clinical review identifies a change of health status not reflected on the SCAN care plan

During member outreach/assessment, a new concern is identified

As a result of Interdisciplinary Team review

A change of health status that occurs at any point during the member journey (e.g. admit/discharge from a facility)



Interdisciplinary Care Team (ICT)

- > All SNP members require interdisciplinary care
- > Interdisciplinary care can be formal or informal
- Our <u>formal</u> ICT team meets weekly and consists of Medical Director, Social Worker and SNP Care Management nurse
 - Patients/caregivers are invited to ICT during the initial assessment and care plan sign-off. They have the right to opt in or out of participation.
 - The PCP is invited to join the weekly ICTs
- Informal ICT can occur in person, over the phone or electronically between any two members of the patient's care team



Transition of Care (ICT)

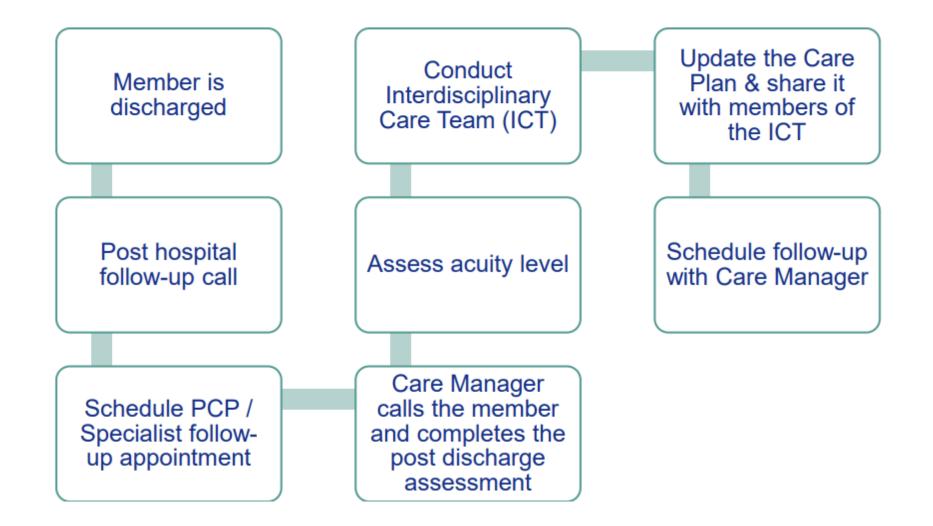
- Patients are at risk of adverse outcomes when there is a transition between settings
- > Patients experiencing an inpatient transition are identified
- The patient's care plan is shared between care settings upon admission
- > PCP is notified of patient's discharge



Discharge follow up call is made to patient

Care Manager to review the following:

- Discharge instructions and verify understanding
- Medications and ensure new prescriptions have been filled and picked up
- □ Follow-up appointments in place
- Home Health start date and confirm they have been in touch with the patient (if applicable)
- Durable medical equipment has been delivered (if applicable)
- Additional education around diagnosis, symptoms, when to call the doctor
- Nurse Advice Line and Urgent Care Center information provided
- Questions the patient/family/caregiver may have



Care Transitions (CT) Documentation

Care Transitions documentation must include:

- "Patient outreach was completed/attempted within 5 business days of discharge from one setting to another".
- Notification to PCP within five business days of discharge
- Ensure follow-up services and appointments are scheduled within 5 business days of transition
- The team ensures there is an identified provider directing the member's care and any other providers who need to be aware of the transition are notified.
- · Care plan transferred between settings before, during, after transition of care
- Member coaching occurred
- Members of the ICT and members/caregivers have access to the plan of care

Advance Directive is an ongoing conversation that:

- Involves shared decision making to clarify and document an individual's wishes, preferences, and goals regarding future medical care.
- This comprehensive process is critically important to ensuring patients receive the medical care they want in the event they lose the capacity to make their own decisions.
- PCPs are required to educate and should encourage each Member to complete an advance directive and document in the Member's medical record
- Completed advance directives must be placed in a prominent place in the Member's medical record (See 42 CFR 422.128(b)(1)(ii)(E)).

Resources: PREPARE (prepareforyourcare.org)

SNP MOC Oversight (Annual Audit)



Schedule and timely submission

Audit Performed

Scheduled Annually – SCAN will coordinate with Compliance and Ambulatory Care Management teams

Request for audit document

Timely Submission of audit documents

Corrective Action Plan – Creating a Successful Response

This includes MOC training with proof of attestation for the Primary Care Physicians/Specialty Providers of selected patient files. Ensure appropriate participants available for case review

Notification of Audit Outcome Pass

CAP

Once CAP is issued, we cannot change audit results for untimely submission of documents Perform Root Cause Analysis -

Correction Action

Plan Process

Perform Root Cause Analysis the "why" deficiency occurred.

Corrective Action Plan - Group plan for correcting deficiency including Implementation Date(s)

Responsible Individual- Must be a person not a department

Repeat Deficiencies

Each repeat deficiency requires new Root Cause

Analysis and Corrective Action Plan.

File Review Deficiencies

File Review Deficiencies require Root Cause

Analysis and Corrective Action Plan including implementation of any process change (including staff training, etc.)

Role of SNP Care Manager

- Reviews Health Risk Assessment (HRA) from Health Plan
- Performs an assessment of medical, psychosocial, cognitive and functional status
- Develops a comprehensive individualized care plan with member input
- Identifies barriers to goals and strategies to address
- Discusses member care at Interdisciplinary Care Team (ICT) meetings
- Facilitates transitions of care calls after an ED visit or acute hospitalization

- Provides personalized education for optimal wellness
- Encourages preventive care such as flu vaccines and mammograms
- **Q** Reviews and educates on medication regimen
- Promotes appropriate utilization of benefits
- □ Assists member to access community resources
- Assesses cultural and linguistic needs and preference

Your Role as the Physician

- Review comprehensive and individualized care plans created for each patient
- Encourage your patients to engage with their assigned SNP Care Managers and take advantage of the benefits.
- ✓ Participate in ICT meetings for your patient if necessitated
- Collaborate with patient care during Transitions to reduce gaps in care and readmission risk
- Provide medical documentation necessary to the SNP Care Manager for the assessment and care planning process
- Encourage and support your patients to complete their Annual Wellness visits with you and your team





Disability Awareness

2025



- Explain the prevalence and types of disabilities within Providence's population
- Identify and explain the legal requirements related to access for person with disabilities
- Define the basic rights of persons with disabilities
- Identify the physical accessibility components at a provider's office that are assessed and reported.
- Define your responsibilities in interacting with members, visitors, patients & their companions with disabilities.
- Use appropriate terminology and proper etiquette when interacting with people with disabilities
- Identify available resources and community resources.

Definitions: Impairment vs Disability

Functional Limitations	 Difficulty completing basic or complex activities because of a physical, mental, or emotional restriction. May be due to behavioral and/or chronic health conditions. 	Impairment	 Alteration of a person's health status as assessed by medical means Typically identified with an organ or body part Ranges from mild (pinky amputation) to severe (tertraplegia) Does not include impact on person's ability to function in society
Functional Capabilities	 Strengths of a person with a disability to perform certain activities, with or without accommodations. 	Disability	 A physical or mental impairment that substantially limits one or more of the major life activities (mobility, cognitive, vision, speech, or hearing) Birth (congenital) to acquired over lifetime Visible or hidden

Americans with Disabilities Act (ADA)

The ADA requires:

- Medical care providers make their services available in an accessible manner.
- Policies, procedures and guidelines be in place regarding non-discrimination based on disability.
- Providence is committed to providing equal access for members and their companions with disabilities.

"No individual shall be discriminated against on the basis of disability"							
Most important legislation for disability rights	Prohibits discrimination	Fundamental Values: Equal Opportunity Integration Full participation					

The Rehabilitation Act of 1973

Section 504- Prohibits discrimination due to disabilities in programs that receive federal funding	"No qualified individual with a disabilityshall be excluded from, denied the benefits of, or be subjected to discrimination under" any program activity.	Program accessibility	Effective communication
Accessible construction and alterations	Section 508- Requires electronic and information technology to be accessible to people with disabilities including employees and members of the public	Visual and audio outputs, optical aids	Accessibility- related software: Jaws (job access with speech)

The Olmstead Decision

Olmstead, or Olmstead v. LC, is the name of the most important civil rights decision for people with disabilities in our country's history. This 1999 United States Supreme Court decision was based on the Americans with Disabilities Act. The Supreme Court held that people with disabilities have a qualified right to receive state funded supports and services in the community rather than institutions when the following three-part test is met:

- The person's treatment professionals determine that community supports are appropriate;
- The person does not object to living in the community; and
- The provision of services in the community would be a reasonable accommodation when balanced with other similarly situated individuals with disabilities.



Most Integrated Setting

Integrated setting

- Refers to a setting that, "enables individuals with disabilities to interact with nondisabled persons to the fullest extent possible"
- Term means services and benefits to persons with disabilities should not be separate or different from a person without disabilities unless the separate programs are necessary to ensure that benefits services are equally effective

Least restrictive

- Least restrictive environment is terminology for educations settings
- All other settings use the term "integrated setting"
- A "least restrictive environment/setting possible" means members are treated in an environment and manner that respects individual worth, dignity, privacy and enhances their personal autonomy.

Disabilities and Healthcare Access

- Persons with disabilities and functional limitations may encounter environmental barriers to care.
- Most difficult barriers to overcome are attitudes.
- Focus on individual's ability rather than on disability.





Healthcare access barriers for working-age adults include

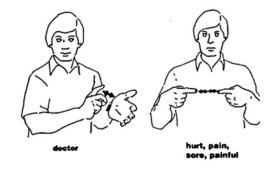
Accessibility Requirements for Providers

• Intended to meet the needs of any patient to improve program access and health outcomes

- Department of Health Care Services (DHCS) requirement MMCD PL 12-006 requires California plans "to assess the physical accessibility of provider sites, including specialist and ancillary service providers that serve high volume of seniors and persons with disabilities."
- Required for all Medi-Cal contracted providers



Effective communication



Reasons for Accommodations

Functional limitations may create a need for accommodations such as:

- Physical accessibility.
- Changes to provider office policies.
- Accessible exam or medical equipment.
- Effective communication.
- Member and health education materials in alternate formats.
- Physical disabilities may be more obvious, but unseen mobility issues are more common.
- For example, a member may experience an issue with physical ability to move around or walk a distance due to hip or knee problems, breathing issues, weakness, etc.

Never assume to know the member's disability

Types of Physical Accommodations

- Put yourself in the position of a person who is sight impaired, uses a wheelchair or is hard of hearing. Then think about what you would need to access information or simply enter an office
- Can you think of additional common types of physical accommodations? There are many barriers to access that are often overlooked by people who don't need them.
- These are everyday things we use, including: elevator, doors, doorways, hallways, restrooms, parking lots, telephones, forms and documents



Speech Disabilities

Members with speech disabilities may use:

- Their own voice
- Letter board
- Pen and paper
- Augmentative and alternative communication devices
- Speech generating devices (SGDs) "talk" when certain letters, words, pictures, or symbols are selected
- Speech-to-speech relay services (STS)
- A call that uses a specially-trained communications assistant

Speech disabilities can be:

- Developmental
- Result of illness or injury
- No speech
- Difficult to understand

Communication Tips

When talking about a disability or with a person with disabilities, focus on the person, not the disability, avoid negative language and use people-first language

Communication Tips

Members with mental health and/or substance abuse conditions may need consideration:

- Know how to get help in the event of a crisis, remain calm and offer support
- Keep stress levels to a minimum
- Change words you use
- Ask what environment they are most comfortable in

DON'T:

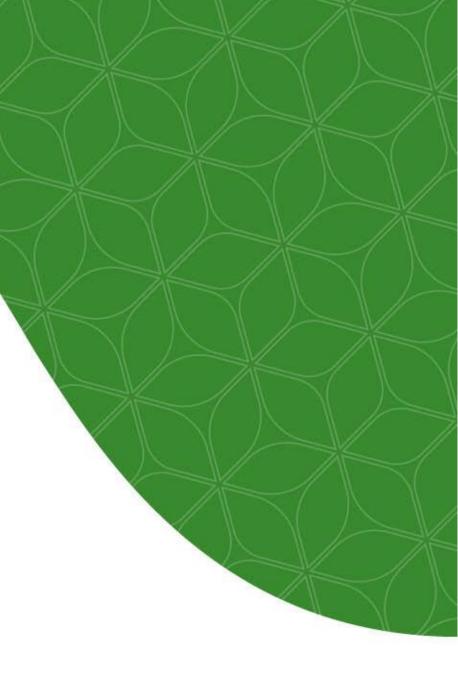
- Finish their sentences or cut them off
- Mimic or mock their speech
- Assume you know what they are saying
- Be patronizing

Resources and Authorities

- Contact the member's assigned health plan for interpreting services
- Centers for Disease Control and Prevention, Disability and Heath <u>www.cdc.gov/disabilities</u>
- Deaf and disabled telecommunications program (DDTP)1-800-806-1191 <u>http://ddtp.cpuc.ca.gov</u>
- California telephone access program <u>https://www.youtube.com/watch?v=9j3lwGUvS0c</u>
- California relay services (CRS) <u>http://ddtp.cpuc.ca.gov/default1.aspx?id=1482</u>
- Title 29, The United States Code, Section 794 (section 504 of The Rehabilitation Act of 1973)
- Americans with Disabilities Act of 1990
- DHCS Facility Site Review (FSR), Physical Accessibility Review Survey (Attachment C- "29 elements")
- Department of Health Care Services (DHCS)



Cultural Competency and Patient Engagement



2025

What is Culture?

- Culture refers to integrated patterns of human behavior that includes language, thoughts, actions, customs, beliefs, values, and institutions that unite a group of people.
- We use it to create standards for how we act and behave socially.



⁻¹Source from <u>http://minorityhealth.hhs.gov a</u>nd The Cross Cultural Health Care Program

Building Cultural Engagement

Culture is not only learned but it is shared, adaptive, and is constantly changing.

Skills to build on cultural similarities and bridge cultural gaps

Awareness of how culture shapes who you are

Knowledge of how culture shapes the decision that one of us will make

Individual Culture

- Our view of illness and what causes it.
- Our attitudes toward doctors, dentists, and other health care providers.
- When we decide to seek our health care provider.
- Our attitudes about seniors and persons with disabilities.
- The role of caregivers in our society.
- Culture is a unique representation of the variation that exists within our society.

The Health Care Encounter

- It is important to keep in mind, everyone brings their cultural background with them.
- There are many cultures at work in each health care visit.
- Our personal culture includes what we find meaningful-beliefs, values, perceptions, assumptions and explanatory framework about reality.
- These are present in every communication.

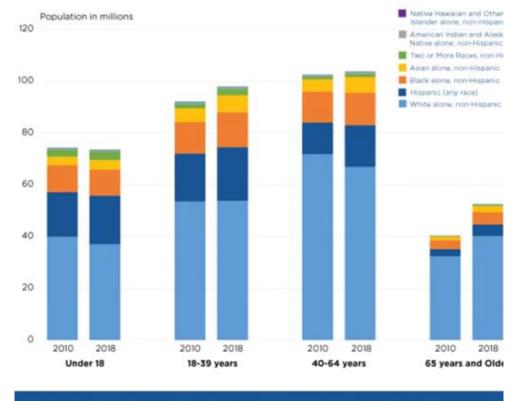


Did You Know?

- 1 in 6 people living in the US are Hispanic (almost 57 million)
- By 2035, this could be nearly 1 in 4. (CDC, 2015)
- 20% of people living in the U.S. speak a language other than English at home (CIS, 2014).
- Latino population in the U.S. has grown by 43% between 2000 and 2010 (Census, 2011)
- 17% of the foreign-born population in the U.S. are classified as newly arrived (arriving in 2005 or later). (Census, 2011)

A More Diverse Nation

Distribution of Race and Hispanic Origin by Age Groups





U.S. Department of Commerce Economics and Statistics Administration U.S. CENSUS BUREAU Census BUREAU Census Gov

Source: Vintage 2018 Population Esti www.census.gov/programs-surveys/poper

Barriers vs. Benefits

Barriers to communication	Benefits of clear communication
Speech patterns, accents or different languages may be used (Linguistic)	Safety & Adherence
Many people are getting health care coverage for the first time (Limited Experience)	Physician & Patient
Cultural Barriers	Satisfaction
Each person brings their own cultural background and frame of reference to the conversation (Cultural)	Office Process
Health system have specialized vocabulary and jargon (systemic Barriers)	Saves Time & Money

Clear Communication

Possible patient thoughts...

- I tell you I forgot my glasses because I am ashamed to admit I don't read very well.
- I don't know what to ask and I am hesitant to ask you.
- When I leave your office, I often don't know what I should do next.
- I'm very good at concealing my limited reading skills.



Here's what your team can do...

- Use a variety of instruction methods.
- Encourage open-ended questions
- Use Teach Back Method or "Show Me" method.
- Use symbols, color on large print direction or instructional signs.
- Create a shame free environment by helping with materials.

Clear Communication

Possible patient thoughts...

- I put medication into my ear instead of my mouth to treat an ear infection because the instructions said, "For Oral Use Only".
- I am confused about risk and information given in numbers like % or ratios. How do I decide what I should do?



Here's what your team can do...

- Explain how to use the medications that are being prescribed.
- Use specific, clear & plain language on prescriptions.
- Use plain language to describe risks and benefits, avoid using just numbers.

Clear Communication

Possible patient thoughts...

- I am more comfortable waiting to make a health care decision until I can talk with my family.
- I am sometimes more comfortable with a doctor of my same gender.
- It's important for me to have a relationship with my doctor.



Here's what your team can do...

- Confirm decision-making preferences.
- Office staff should confirm preferences during scheduling.

Clear Communication: Limited English Proficiency

Possible patient thoughts...

- My English is pretty good but at times I need an Interpreter.
- Some days it's harder for me to speak English.
- When I don't seem to understand, talking louder in English intimidates me.
- If I look surprised, confused or upset I may have misinterpreted your nonverbal cues.

Things the provider team can do :

- Office staff should confirm language preferences during scheduling.
- Consider offering an Interpreter for every visit.
- Consider the volume and speed of the patient's speech
- Mirror body language, position and eye contact.
- Ask the patient if they're unsure.



Language Assistance Services

Language assistance is available at no cost

- Interpreter support available.
- Sign language Interpreters.
- Speech to text interpretation for hearing loss in patients who do not sign.
- Member informing materials in alternative formats (i.e., large print, audio, and Braille).

Contact the health plan for assistance with language services



Use Professionally Trained Interpreters

Hold a brief introductory discussion with the Interpreter to ...

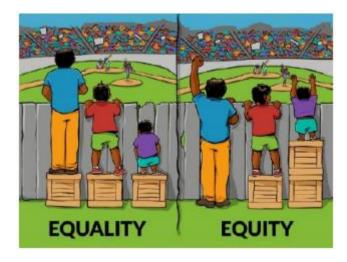
- Introduce yourself and give a brief nature of the call/visit.
- Reassure the patient about your confidentiality practices.
- Be prepared to pace your discussion with the patient to allow time for interpretation and avoid interrupting during interpretation.

Alternate Formats Are Required

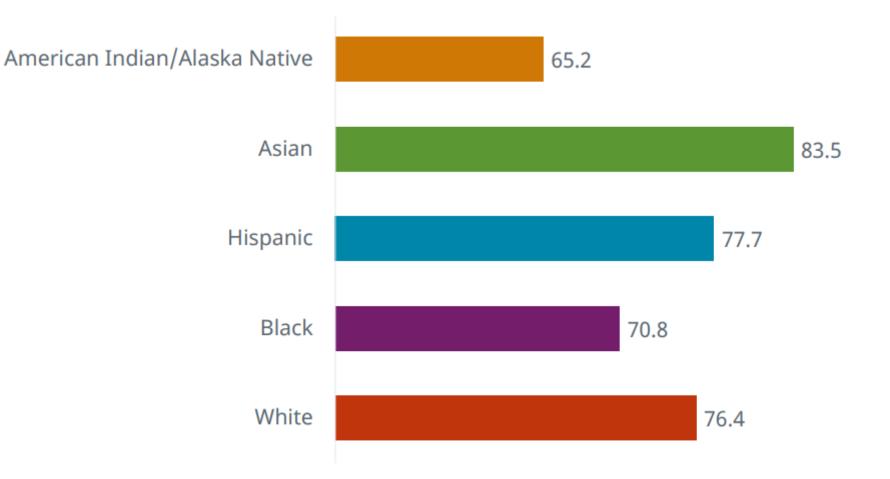
- Under Title II of the Americans with Disabilities Act and Section504 of the Rehabilitation Act of 1973, federally conducted and assisted programs along with programs of state and local government are required to make their programs accessible to people with disabilities as well as provide effective communication.
- Existing law, the Medical Practice Act, provides for the licensure and regulation of physicians and surgeons by the Medical Board of California. Under the act, a physician and surgeon is required to demonstrate satisfaction of continuing education requirements, including cultural and linguistic competency in the practice of medicine, as specified.
- Effective communication means to communicate with people with disabilities as effectively as communicating with others. Alternative communications that support a patient encounter include Sign Language Interpreters, Tactile Interpreters, captioning and assisted listening devices.

Health Equity vs. Equality

- Health Equity is "the attainment of the highest level of health for all people." Inequities exist when groups are unable to attain this level of health.
- Equality means everyone gets the same resources while equity means everyone has the same outcome.
- Newer models of health justice focus on self-determination, recognizing that individuals have a right to determine their own destiny, and this may mean choosing different outcomes based on their values.



Inequities in National Life Expectancy by Race/Ethnicity



Hill, L, Ndugga, N, and Artiga, S. 2023. Key Data on Health and Health Care by Race and Ethnicity. Retrieved from:

https://www.kff.org/key-data-on-health-and-health-care-by-race-and-ethnicity/:~:text=Provisional%20data%20from%202021%20show,77.7%20years%20for%20Hispanic%20people

Inequities in Late-Stage Cancer Diagnosis

- Successful treatment of cancer increases with early-stage diagnosis, and late-stage diagnosis means cancer is harder to overcome.
- Data showed that across 4 cancer types (breast, cervical, colorectal and lung), in comparison to the size of their member population:
 - Asian members were overrepresented in late-stage diagnosis
 - Black members were overrepresented for cervical cancer
 - White members were overrepresented for breast, colorectal and cervical cancers

- The 2023 PNA report found that two cancer screening measures showed meaningful inequities:
 - Breast cancer screening rate among Chinese members was the lowest group at 46.71%
 - Cervical cancer screening rate among Korean members was the lowest at 42.24%
- Comprehensive Community Cancer Screening and Support Program partners with external stakeholders to fight against cancer. Together, we aim to decrease late-stage breast, cervical, colorectal and lung cancer diagnoses
 - Breast Cancer Screening pilot with City of Hope
 - Joined Orange County Cancer Coalition
 - Sharing information about local mobile mammography community events
 - Digital and print advertisement; social media campaigns

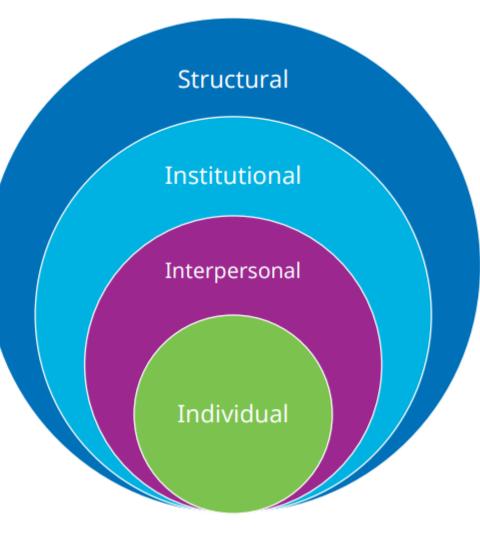
Levels of Racism

Individual Racism:

Pre-judgement, bias or discrimination based on race by an individual

Interpersonal Racism: Occurs between

Occurs between individuals. Once we bring our private beliefs into interaction with others, racism becomes interpersonal



Institutional Racism:

Policies, practices and procedures that work better for white people than for people of color, often unintentionally

Structural Racism:

A history and current reality of institutional racism across all institutions, combining to create systems that negatively impact communities of color

Institutional Racism and Implicit Bias in Health Care

- Various research studies have highlighted how institutional racism and bias can lead to reduced quality of care for Black patients
- Three research articles showed how clinician misperception led to Black patients receiving lower quality care for pain compared to White counterparts
- These findings highlight the importance of acknowledging and overcoming bias

Racial bias in pain assessment and treatment recommendations, and false beliefs about biological differences between blacks and whites

Kelly M. Hoffman^{a,1}, Sophie Trawalter^a, Jordan R. Axt^a, and M. Norman Oliver^{b,c}

"Department of Psychology, University of Virginia, Charlottesville, VA 22904; "Department of Family Medicine, University of Virginia, Charlottesville, VA 22908; and 'Department of Public Health Sciences, University of Virginia, Charlottesville, VA 22908

The Unequal Burden of Pain: Confronting Racial and Ethnic Disparities in Pain

Carmen R. Green, MD,^a Karen O. Anderson, PhD,^b Tamara A. Baker, PhD,^a Lisa C. Campbell, PhD,^d Sheila Decker, PhD,^e Roger B. Fillingim, PhD,¹ Donna A. Kaloukalani, MD, MPH,^g Kathyrn E. Lasch, PhD,^b Cynthia Myers, PhD,¹ Raymond C. Tait. PhD

Are Pain Beliefs, Cognitions, and Behaviors Influenced by Race, Ethnicity, and Culture in Patients with Chronic Musculoskeletal Pain: A Systematic Review

Ceren Orhan, PhD^{1,2}, Eveline Van Looveren, MSc^{2,3}, Barbara Cagnie, PhD², Naziru Bashir Mukhtar, MSc², Dorine Lenoir, MSc^{2,3}, and Mira Meeus, PhD^{2,4}

Consider the Impact of Institutional Racism and Implicit Bias on the Health Care System

Providence Staff

- How does Providence mitigate the impacts of institutional racism and biases through equitable hiring practices and promotional opportunities?
- What mentorship opportunities develop staff that aspire to lead?
- How are diverse voices at the table invited to guide program development that benefits the communities that they are from and serve?

Network Providers

- How do providers' implicit biases impact clinical decision-making and care?
- How are provider offices welcoming to people from different backgrounds?
- Are providers and their staff reflective of the community they serve?

Contractors, Subcontractors and Downstream Subcontractors

- Do services unintentionally exclude or disadvantage certain groups?
- Are contractors thoughtful about designing products in an inclusive manner?

Workforce Diversity

- Having a diverse workforce means having health care professionals, trainees, educators and researchers of varied race, ethnicity, gender, disability, social class, socioeconomic status, sexual orientation, gender identity, primary spoken language and geographic region
- While the U.S. patient population has grown in diversity, physician workforce diversification is occurring at a much slower rate. This is especially true among Black, Latin, and Native American physicians.
- Institutional racism is experiences in places of higher education, where Black, Latin and Native American aspiring clinicians face discrimination that makes achieving advance education harder

Togioka BM, Duvivier D, Young E. Diversity and Discrimination in Healthcare. [Updated 2023 Aug 14]. In: StatPearls [Internet]. Treasure Island (FL): StatPearls Publishing; 2023 Jan-. Available from: <u>https://www.ncbi.nlm.nih.gov/books/NBK568721/</u>

Salsberg E, Richwine C, Westergaard S, et al. Estimation and Comparison of Current and Future Racial/Ethnic Representation in the US Health Care Workforce. JAMA Netw Open. 2021;4(3):e213789. doi:10.1001/jamanetworkopen.2021.3789

Intersectionality refers to the overlap of various identity factors, such as race, ethnicity, social class, nationality, gender, sexuality and ability

Examples:

- Indigenous women who are missing
- Persian transgender men
- Disabled lesbians in rural communities
- Black veteran entrepreneurs
- Older adults with ADHD on Medi-Cal
- White people living in poverty

Honoring Differences and Similarities

- All people, regardless of differences or similarities, should be served with excellence and dignity, respecting the value and needs of each person.
- Providence staff have similarities and differences within our organization, just like we have with our members—this is an asset.
- Ensure that programs, policies and practices recognize and reflect the diversity of our membership.
- Workforce diversity is an important factor to improving patient outcomes because having a provider who understands you and your experience increases patient experience.
 - Literature has shown that especially with Black patients, satisfaction and communication are improve with patient-provider race concordance

Diversity Within Groups

- Middle Eastern and North African (MENA) people have historically been identified as "white" by the US Census. However, this group is diverse:
 - Nationality: Israeli, Palestinian, Egyptian, Iranian
 - Ethnicity: Hebrew, Arab, Persian
 - Language: Farsi, Hebrew, Arabic
 - **Religion:** Jewish, Muslim, Christian, Areligious
- When understanding characteristics of other cultures, it is important to treat each person as an individual and use "person-centered care" principles that focus on centering the member's/patient's needs in their own care.

Perceptions of Health and Death

- Cultural health beliefs affect the way members view health, illness and death.
- Dignity should be given to members' beliefs, experiences and values as it relates to their health.
- Some cultures consider discussion of impending death to be inappropriate and insensitive.
- At end-of-life, some patients may rely heavily on medical care, some rely on faith and spirituality, and others rely on both.

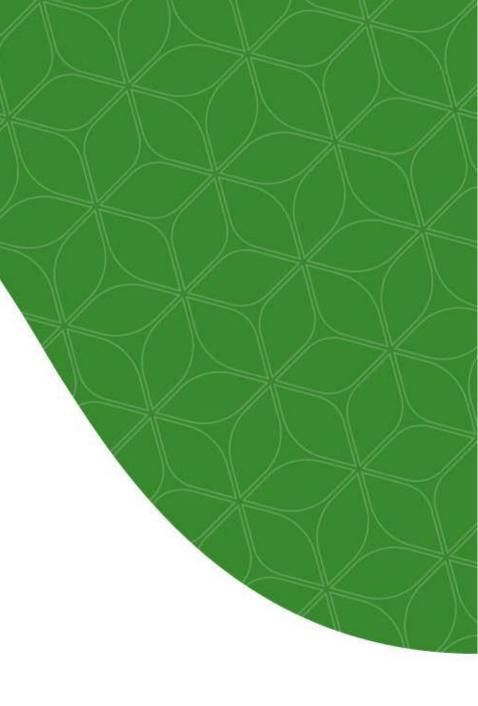
References

- Culture and Cultural Competency U.S. Department of Health and Human Services (n.d.). The Office of Minority Health. Retrieved from http://minorityhealth.hhs.gov/
- Clear Communication: The Foundation of Culturally Competent Care Health Industry Collaboration Effort , Inc. (2010, July). Better communication, better care: Provider
- tools to care for diverse populations. Retrieved from http://www.iceforhealth.org/library/documents/ICE_C&L_Provider_Tool_Kit.10-06.pdf
- U.S. Department of Health and Human Services, Office of Minority Health (n.d.). Handouts: Theme 1: BATHE Model (1.3). In The facilitator's guide: Companion to: A physician's practical guide to culturally competent care (pp. 145-145). Retrieved from https://cccm.thinkculturalhealth.hhs.gov/PDF_Docs/Physicians_QIO_Facilitator_GuideMEDQIC.pdf
- Weiss, B. D. (2007). Health literacy and patient safety: Help patients understand; Manual for clinicians (2nd ed.). Chicago, IL: American Medical Association Foundation. Retrieved from http://med.fsu.edu/userFiles/file/ahec health clinicians manual.pdf
- National Patient Safety Foundation: Ask Me 3 materials for providers. Retrieved from http://www.npsf.org/?page=askme3



Workplace Violence Prevention

2025





- Background on Workplace Violence Prevention
- Responding to an Event
- Resources Available



Our Healing Environment

Providence is committed to ensuring a safe and healing environment for all the people we serve and for our care teams.

We believe that healing is best nurtured with **compassion and respect**, and in the absence of intimidation, fear or violence.

We are dedicated to keeping you as **informed and comfortable** as possible.

You are an important part of keeping our environment safe by treating others with **dignity, respect, and compassion**.



Workplace violence is defined as any act or threat of physical violence, harassment, intimidation, or other disruptive behaviour occurring at the worksite. This includes inperson and any written or verbal communication.

Unacceptable behaviors include

- Grabbing, hitting, kicking, spitting or any unwanted physical contact
- Abusive, threatening, or inflammatory language
- Remarks of a racial or discriminatory nature
- Behavior that disrupts care
- Any illegal behavior

If you ever feel concerned for your safety or wish to report inappropriate

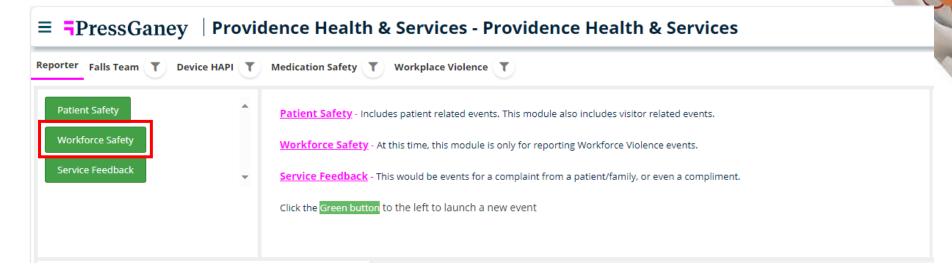
behavior, please talk with a member of your care team immediately



Responding to an event:

- Ensure all impacted individuals are safe.
- Compassion is key before going into details and learning from an event.
- Provider, Caregiver or Manager can submit a HRP report via Speak Up for Safety on your desktop.





Responding to Incidents:

- After an HRP incident has been submitted, a care team of professionals will review and provide next steps.
- Incidents reported will not be shared with perpetrator and retaliation is prohibited.
- Workplace Violence Prevention team will assess workplace violence hazards and mitigate where possible.
- If you would like to report a concern anonymously, please report to the Integrity Hotline at 888-294-8455 or by visiting www.Providence.org/IntegrityOnline

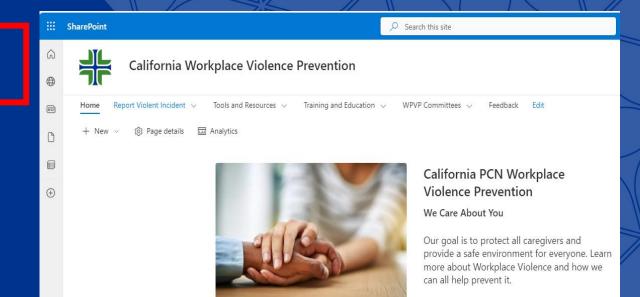


Resources

 Providence has Safety Professionals dedicated to providing a safe and healing environment for all the people we serve and for our care teams.

To reach our 24/7 security team please call 714-712-3500 or email PMFsecurity@Providence.org

- AVADE De-Escalation Training Available for Clinic Staff
- <u>California Workplace Violence Prevention Home</u> (sharepoint.com)
- Choose Well Resources.
 - <u>All Resources | Choose Well (mychoosewell.org)</u>







Caring Well for LGBTQIA+ Patients at Providence

Creating a Welcoming Environment for Trans+ Patients

2025

Objectives



- Understand how caring well for trans+ patients aligns with Providence's mission
- Get comfortable with terminology and definitions, affirmative language skills
- Build empathy for our patients
- For the purposes of this training, trans+ is an umbrella term that encompasses transgender, gender diverse, and intersex patients. Note: not all intersex people identify as transgender.



Providence Mission and Values – Our Professional Responsibilities and Commitments

Mission: As expressions of God's healing love, we are steadfast in serving all, especially those who are poor and vulnerable.



Vision: Health for a Better World





Caring well for LGBTQIA+ people is in direct alignment with our mission, values, and promise.

It is our professional responsibility to care well for our LGBTQIA+ patients at Providence.

Providence recognizes Caregiver personal values are diverse; at the Providence workplace it is expected that professional care align with Mission, Values, and Promise.

LGBTQIA+ History and Background

- LGBTQIA+ people have always been part of society transgender people were acknowledged, accepted, and celebrated in ancient societies.
- Persecution, harassment and abuse of transgender people is more prevalent in recent history (1900s-present day)
- Transgender people are now starting to be more widely accepted again, but still face tremendous amounts of persecution, violence, and stigma – especially transgender femmes and people of color.
- Approximately 20 million adults identify as lesbian, gay, bisexual or transgender people (2020).
- LGBTQIA+ people are in every town, every city, every zip code.
 California and Texas have the largest number of LGBTQIA+ adult residents (2020).



Health Disparities and Inequities of the LGBTQIA+ Community



- LGBTQ+ youth are more than four times as likely to attempt suicide than their peers¹
- Transgender and nonbinary youth were **2 to 2.5 times** as likely to experience depressive symptoms, seriously consider suicide, and attempt suicide compared to their cisgender LGBQ peers³
- Transgender and nonbinary youth who reported gender identity acceptance from adults and peers had significantly lower odds of attempting suicide in the past year⁴
- Transgender people are also more likely to attempt suicide as a result of this and other stressors: 4.6% lifetime suicide attempt rate among general population, 42-46% among transgender and gender diverse population.
- LGBTQIA+ patients face significant community and family discrimination, which contributes to these disparities.

Why is This Important in Healthcare?



Discrimination of LGBTQIA+ patients:

22% of transgender patients avoided or postponed seeking needed medical care because of disrespect or discrimination from health care staff

41% of LGBTQ people who lived in a nonmetro area said it would be "very difficult" or "not possible" to find the same type of service at a different hospital

29% of transgender patients surveyed said a doctor or other health care provider refused to see them because of their actual or perceived gender identity

Patient Experience: Discrimination in Health Care, Disparities and Inequities

The California Transgender Advisory Council - Transgender, Gender Diverse or Intersex Workgroup (CTGI Workgroup) participants expressed several challenges accessing healthcare, including:

- Lack of competent care
- Absence of safe gender-affirming care
- Providers not recognizing TGI identities
- Patient difficulty changing names and pronouns within medical systems and EHR
- Confusion among providers regarding providing preventive care procedures
- Absence of integrated TGI care
- Lack of TGI-affirming HIV care
- Safety concerns and a scarcity of doctors in rural areas.

Providence Patient and Family Advisory Council (PFAC) patients confirmed these same concerns. PFAC members, like the CTGI Workgroup, also highlighted that patients experience intersectional barriers to care related to race, socioeconomic status, age, disability, body size, and immigration status. These identity factors compound health disparities amongst TGI individuals.

Citations:

- Providence Patient and Family Advisory Council
- TGI Final Report 2024

Patient Experience: Barriers to Care, Disparities and Inequities

The CTGI and Providence's PFAC have also highlighted that trans+ patients experience:

- Difficulty with navigation to begin gender-affirming care.
- The feeling from the community that many doctors just didn't "care" about them.
- There is systemic discrimination and consistent misgendering of people seeking services. There were reports of doctors setting requirements before TGI individuals can receive gender affirming care that are more stringent or inconsistent with the current standards of care (i.e. requiring more letters for surgery than necessary).
- There is a lack of follow-up on referrals made to fellow practitioners.
- Enrollees and insureds are hesitant to seek services due to a history of high 8 denial levels.
- Lack of insurance coverage of needed prescriptions and proper equipment (i.e., hormones and syringes of the correct gauge and length).
- Lack of adequate and competent in-network providers for referrals to care.
- The assumptions of femininity and masculinity are reflected in denials of surgical procedures (i.e., breast augmentation or facial feminization).
- Insurance coverage does not include financial support for recovery from surgical procedures.

Citations:

- Providence Patient and Family Advisory Council
- TGI Final Report 2024



What are pronouns and why are they important?

Pronoun Reference Sheet

She	Her	Her	Hers	Herself
He	Him	His	His	Himself
They	Them	Their	Theirs	Themselves

These are some examples – there are many more.

If you don't know someone's pronouns, ask! And remember, mistakes happen – apologize, correct yourself, and move on.

Providence Respecting Pronouns and Names

Integrating pronouns into introductions, patient appointments, and work environments can be simple.

For example: "*Hi, I'm Juan and my pronouns are he/him. What name do you go by, and what are your pronouns*?" You can also do this in meetings: "Hi everyone. I'm Allie. I'm an MA and I go by she/her." Add them to your email signature next to your name: D. Marshall (pronouns they/them/theirs)

When checking someone in, ask someone's full legal name, pronouns, and what they like to be called (these might be different than what you assume!)

Example: "Welcome. Can you please tell me your legal name as it shows up on your insurance?" (let patient respond)
 "Thank you. How do you like to be called, and what are your pronouns?"

It's also a good idea to verify someone's name, pronouns by stating what you see written in their chart and asking if those are correct. It gives people an opportunity to check in on name/pronouns and verify

Providence Respecting Pronouns and Names

What if I make a mistake?

•Despite a person's best efforts, mistakenly using the wrong pronouns can happen. If you mistakenly use the wrong pronouns, simply apologize, correct the pronouns, and move on.

•Do not over-apologize – this can be harmful.

•In some situations, if a person feels comfortable and safe doing so, they may correct another person's mistake using the wrong pronouns – the same way you'd correct someone mistakenly using the wrong name.

•Example: "In our conversation, I learned that she – I'm sorry, he – had some additional questions for the nurse"

•Example: Person 1: "I walked into his room - " Person 2: "THEIR room" Person 1: "Thank you. I walked into their room and was glad to see they were improving".

Basic LGBTQIA+ Terminology



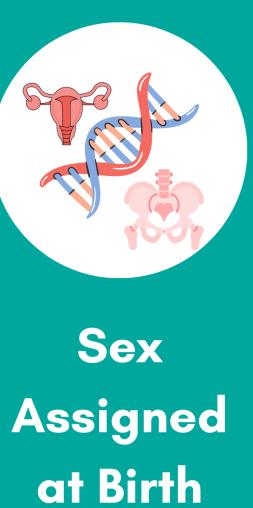




Image: H5P Attribution: <u>Sex and Gender Concepts</u> by Ashlyne O'Neil, Selinda Berg, and Scott Cowan, is licensed under <u>CC-BY-NC-SA</u>



Gender

Gender identity | One's innermost concept of self as male, female, a blend of both or neither – how individuals perceive themselves and what they call themselves. One's gender identity can be the same or different from their sex assigned at birth.

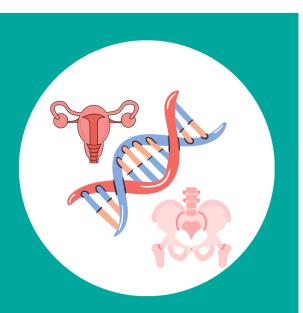
Gender may be related to the pronouns people would like to use as well (e.g., she/her, he/him, they/them, etc.)

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Gender Expression **Gender expression** | External appearance of one's gender identity, usually expressed through behavior, clothing, body characteristics or voice, and which may or may not conform to socially defined behaviors and characteristics typically associated with being masculine, feminine, or androgynous.

These are informed by social context.



Sex Assigned at Birth Sex Assigned at Birth | The sex (male or female) assigned to a child at birth, most often based on the physical characteristics of reproductive organs, secondary sexual characteristics, chromosomes, and hormones of the child's external anatomy. Also referred to as birth sex, natal sex, biological sex, or sex. Commonly abbreviated as AFAB (assigned female at birth) or AMAB (assigned male at birth).

Sex assigned at birth is completely independent of gender identity.

Sexual orientation | An inherent or enduring emotional, romantic or sexual attraction to other people. Examples include heterosexual, bisexual, pansexual, gay, lesbian, queer, asexual, etc. Sexual Note: an individual's sexual orientation is independent of their Orientation gender identity.

Providence Terminology, Names, and Pronouns Summary

Key Takeaways

- Using medically accurate and appropriate terminology, as well as terminology indicated by the patient, helps facilitate more effective communication with patients
- Using this terminology and people's names and pronouns as they have indicated (even if those names/pronouns have not been indicated in their records or legal documents) can ensure communication is LGBTQIA+ inclusive and creates a welcoming environment, especially for trans+ patients.
- Avoiding making assumptions about gender identity by using gender-neutral language and avoiding language that presumes all individuals are heterosexual, cisgender or gender conforming, or non-intersex
- Do not use language, whether verbal or nonverbal, that demeans, ridicules, or condemns trans, gender diverse, intersex or other LGBTQIA+ individuals

Examples of bias and microaggressions against transgender and gender diverse people (and what to avoid!)

Use of transphobic wording, such as incorrect gender pronouns, belittling language, and publicly questioning a person's gender

- "But she's not a REAL woman"
- Using different pronouns than what a person has indicated as the pronouns they use for themselves
- "Why can't you just be a butch lesbian?"

Assumptions that all trans people are the same, such as assuming all trans people undergo gender-affirming surgeries.

- "Oh, my uncle is trans he had surgery last year. When are you having surgery?"
- "When are you going to REALLY transition?"



Examples of bias and microaggressions against transgender and gender diverse people (and what to avoid!)



Upholding the gender normative and binary culture that denies a transgender identity.

- "Boys don't wear dresses"
- "You're so pretty for a trans woman!"
- "There are only two genders –I don't get how you can feel like a man and a woman."

Denying the existence of transphobic experiences.

- "I was confused about this stuff too, when I was their age. They'll get over it, it's just a phase."
- "They're only dressing like that to get attention. If they didn't dress like that, then they wouldn't have any problems!"



Examples of bias and microaggressions against transgender and gender diverse people (and what to avoid!)

Denial of personal body privacy, such as asking intrusive medical questions or questions about appearance.

- "Have you had bottom surgery?"
- "You're not going to let them take puberty blockers, are you?"
- "If you're really a girl, why don't you shave?"

Not seeing trans people as humans.

• Referring to transgender/gender diverse people as "it" or "thing"



Examples of bias and microaggressions against transgender and gender diverse people (and what to avoid!)



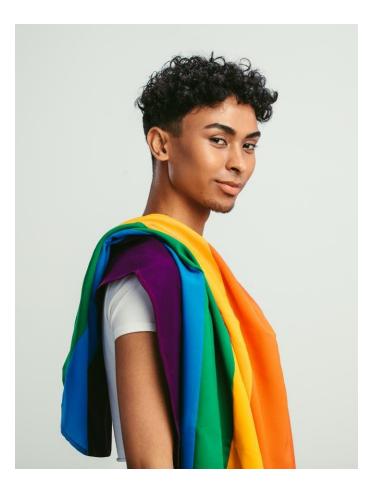
Assumptions that trans people have a mental illness.

- The medical system pathologizes transgender people transgender people are required to have mental health assessments and letters of permissions before receiving many kinds of affirming treatment.
- Cis-gender people are not required to get these same assessments for similar surgical or hormonal interventions.
- This reinforces that transgender people must have a mental illness to seek care, and cis people who seek similar care do not.
- Example: Gender affirming care, specifically surgery often requires letter(s) of approval from a mental health therapist. Breast augmentation or reduction, hormone replacement therapy, hair transplants, elective plastic surgery for cis-gendered people does not.

10 Additional Tips for Improving Care to Trans+ Patients

Providence | Tips for Improving Care for Transgender People

- 1. Welcome transgender people by getting the word out about your services and displaying transgender-positive cues (signs!) in your office
- 2. Treat transgender people as THEY would want to be treated (platinum rule!)
- 3. Remember to always refer to transgender people by their name and pronoun that corresponds with their gender identity
- 4. If you are unsure about person's gender identity or how they wish to be addressed, ask politely for clarification.
- 5. Establish an effective policy for addressing discriminatory comments and behavior in your office or organization.



Providence |10 Tips for Improving Services for Transgender People

- 6. Remember to keep the focus on care rather than indulging in questions out of curiosity
- 7. Keep in mind that the presence of a transgender person in your treatment room is not always an appropriate "training opportunity" for other health care providers
- 8. It is inappropriate to ask transgender patients about their genital status
- 9. if it is unrelated to their care.
- 10. Never disclose a person's transgender status to anyone who does not explicitly need that information for care.
- 11. Become knowledgeable about transgender health care issues.



Providence | Citations

- Emotional, Behavioral, and Cognitive Reactions to Microaggressions: Transgender Perspectives; <u>Kevin L. Nadal, Kristin C.</u>
 <u>Davidoff, Lindsey Davis, Yinglee Wong:</u> <u>https://www.researchgate.net/publication/263918101_Emotional_Behavioral_and_Cognitive_Reactions_to_Microaggressions_Transgender_Perspectives</u>
- Microaggressions towards lesbian and transgender women: Biased information gathering when working alongside gender and sexual minorities; <u>Annalisa Anzani</u>, ¹<u>Simona Sacchi</u>, ¹and <u>Antonio Prunas</u> 1 <u>https://www.ncbi.nlm.nih.gov/pmc/articles/PMC8453726/</u>
- Common Trans and/or non-binary based microagressions https://www.ed.ac.uk/equality-diversity/students/microaggressions/lgbtq-microaggressions/trans-and-or-non-binary-microaggressions/commontrans-and-non-binary-based-microaggression
- GLAAD Launches Trans microaggressions photo project https://www.glaad.org/blog/glaad-launches-trans-microaggressions-photo-project-transwk
- National LGBT Health Education Center: Learning to Address Implicit Bias Towards LGBTQ Patients https://www.lgbtqiahealtheducation.org/wp-content/uploads/2018/10/Implicit-Bias-Guide-2018_Final.pdf
- Addressing the Elephant in the Room: Microaggressions in Medicine Melanie F. Molina, MD;* Adaira I. Landry, MD, MEd; Anita N. Chary, MD, PhD; Sherri-Ann M. Burnett-Bowie, MD, MPH <u>https://www.fammed.wisc.edu/files/webfm-uploads/documents/diversity/microaggressions-everyday-life.pdf</u>

Providence | Resources

- Providence Swedish LGBTQIA+ Program <u>https://providence4.sharepoint.com/sites/SHSLGBTQI</u>
- Trans Student Educational Resources, 2015. "The Gender Unicorn." <u>http://www.transstudent.org/gender</u>.
- The Teaching Transgender Toolkit. By Eli Green and Luca Maurer. 2015.
- Transgender Law Center, 2016. "10 Tips." <u>http://transgenderlawcenter.org/wp-content/uploads/2011/12/01.06.2016-tips-healthcare.pdf</u>
- http<u>s://www.glaad.org/reference/transgender</u>
- UCSF Transgender Center for Excellence
- Fenway Health

Providence | Additional Resources

- <u>https://www.glaad.org/transgender/resources</u>
- <u>https://www.lgbtqiahealtheducation.org/resources/in/transgender-health/</u>
- <u>https://transgenderlawcenter.org/resources/health</u>
- <u>https://www.thehrcfoundation.org/professional-resources/transgender-patient-</u> <u>services-support-resources-for-providers-and-hospital-administrators</u>
- <u>https://www.thetrevorproject.org/resources/category/gender-identity/</u>
- <u>https://www.lavenderrightsproject.org/</u>
- https://thegalap.org/
- <u>https://straightforequality.org/transmaterials</u>
- <u>https://transequality.org/</u>
- <u>https://icath.info/</u>

Education Completion Attestation

STOP!

Providence

To be marked complete for reviewing this education, please fill out the <u>Education Attestation</u>. It will take less than 3 minutes of your time.

There is an option to have a Certificate of Completion sent to your email of choice.

Next slide contains instructions on how to obtain CMEs for this education.



ATTESTATION

CME Evaluation and Claiming Credit

In order to obtain your credits/certificate for this Swedish CME activity, you will need to complete the course evaluation using the link or QR code below. The final page of the evaluation will have a link to claim your credit.

https://forms.office.com/r/4a2HuJykCS

CME Evaluation Form: Model of Care (MOC), Cultural Competency, Disabilitv. etc (25)



The maximum number of credit hours for this activity is 1.25. Your certificate will auto-populate after you submit your hours. Print, email or save your certificate (you may need to have pop-ups enabled on your browser).

Questions? Email cme@swedish.org

